# China / Hong Kong Company Guide **Meituan Dianping**

Version 1 | Bloomberg: 3690 HK Equity | Reuters: 3690.HK

Refer to important disclosures at the end of this report

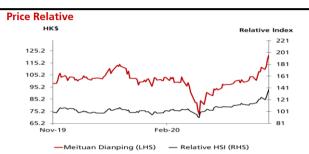
## DBS Group Research . Equity

## BUY

Last Traded Price (15 May 2020):HK\$119.40(HSI: 23,797) Price Target 12-mth:HK\$141 (17.8% upside)

#### Analyst

Kennis LAU, +852 36684153, kennislau@dbs.com Tsz-Wang TAM, CFA+852 36684195, tszwangtam@dbs.com



| Forecasts and Valuation     | on        |        |         |         |
|-----------------------------|-----------|--------|---------|---------|
| FY Dec (RMBm)               | 2018A     | 2019A  | 2020F   | 2021F   |
| Turnover                    | 65,227    | 97,528 | 118,594 | 176,112 |
| EBITDA                      | (110,370) | 6,970  | 5,185   | 25,054  |
| Pre-tax Profit              | (115,488) | 2,762  | 1,659   | 20,475  |
| Net Profit                  | (115,505) | 2,236  | 1,779   | 17,611  |
| Net Profit Gth (Pre-ex) (%) | (510.6)   | N/A    | (20.5)  | 890.0   |
| EPS (RMB)                   | (42.40)   | 0.39   | 0.31    | 2.99    |
| EPS (HK\$)                  | (46.33)   | 0.42   | 0.33    | 3.27    |
| EPS Gth (%)                 | (242.7)   | N/A    | (21.2)  | 880.2   |
| Diluted EPS (HK\$)          | (46.33)   | 0.41   | 0.32    | 3.18    |
| DPS (HK\$)                  | 0.00      | 0.00   | 0.00    | 0.00    |
| BV Per Share (HK\$)         | 34.69     | 17.45  | 20.03   | 29.45   |
| PE (X)                      | nm        | 281.9  | 357.9   | 36.5    |
| P/Cash Flow (X)             | nm        | 113.1  | 81.6    | 33.0    |
| P/Free CF (X)               | nm        | 903.7  | 117.2   | 40.2    |
| EV/EBITDA (X)               | nm        | 82.0   | 110.0   | 21.7    |
| Net Div Yield (%)           | 0.0       | 0.0    | 0.0     | 0.0     |
| P/Book Value (X)            | 3.4       | 6.8    | 6.0     | 4.1     |
| Net Debt/Equity (X)         | CASH      | CASH   | CASH    | CASH    |
| ROAE(%)                     | (502.8)   | 2.5    | 1.8     | 13.3    |
| Earnings Rev (%):           |           |        | (14)    | 52      |
| Consensus EPS (RMB)         |           |        | 0.52    | 2.39    |
| Other Broker Recs:          |           | B: 41  | S: 0    | H: 4    |

Source of all data on this page: Company, DBS Bank (Hong Kong) Limited ("DBS HK"), Thomson Reuters

## 15 May 2020

## Ambitious expansion within reach

- Expect Meituan Dianping to recover better in food delivery than instore after COVID-19.
- Strong GTV to rise by c.26% CAGR during FY20-22F driven by increasing use of online local services.
- Above-sector-revenue growth, thanks to the steady food and dining demand.
- BUY the stock c.18 % upside potential to HK\$141 TP.

Largest online food delivery and local services platform. We have a BUY rating on Meituan Dianping (MTDP) with a TP of HK\$141 based on SOTP. MTDP offers (i) food delivery, and (ii) instore, hotel and travel(IHT) in China. We believe MTDP's instore service will recover due to easing of social distancing measures after pandemic. We expect gross transaction volume (GTV) to grow at c.26% CAGR during FY20-22F, driven by wider online penetration. MTDP monetises through transaction commissions and advertising.

Where we differ: Above-sector-revenue growth. We believe MTDP will grow its revenue at c.34% CAGR, faster than the sector CAGR of c.20% during FY20-22F, as we believe MTDP's core business will be more resilient against the macro headwinds than peers given of its steady demand nature. We forecast food delivery will grow by 22%/46% in FY20/21F, while IHT will increase by 23%/68% in FY20/21F.

Potential catalysts: Possible margin expansion. We are optimistic on MTDP's recovery and forecast non-GAAP net profit margin to increase to 11% in FY21F from 3% in FY20F, due to higher online marketing revenue. Lower rider cost and traffic acquisition cost will also support margin recovery.

#### Valuation:

Our TP of HK\$141 is based on SOTP valuation: (1) 4x FY21F P/S for food delivery business (HK\$92/share) and (2) 20x FY21F PE for instore, hotel & travel business (HK\$49/share).

#### Key Risks to Our View:

Government regulation risk, irrational market competition.

#### At A Glance

| ALA Glance                                   |                  |
|--|------------------|
| Issued Capital (m shrs)                      | 5,808            |
| Mkt Cap (HK\$m/US\$m)                        | 705,672 / 89,745 |
| Major Shareholders (%)                       |                  |
| Tencent Holdings Ltd                         | 20.8             |
| Sequoia Capital Partners                     | 8.4              |
| Baillie Gifford & Co.                        | 5.1              |
| Free Float (%)                               | 65.7             |
| 3m Avg. Daily Val. (US\$m)                   | 353.04           |
| GICS Industry: Consumer Discretionary / Reta | iling            |
|  |                  |





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#### **Investment Summary**

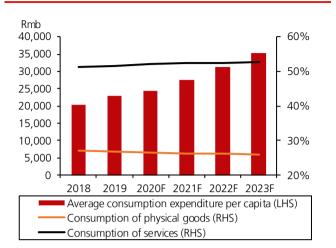
We have a BUY rating on Meituan Dianping (MTDP), the largest online food delivery and local consumer services platform, with a leading market share of c.66% in the food delivery market and the largest on-demand delivery network with around 531,000 delivery riders across 2,800 cities. It offers (i) food delivery, and (ii) instore, hotel & travel online services in China and monetises through transaction commission and advertising. We believe MTDP's revenue will have a higher-than-peers CAGR of c.34% during FY20-22F, riding on its resilient nature of service categories, the increasing online penetration in consumer services and potential growth of its new initatives. We are confident non-GAAP net profit margin will increase to 11% in FY21F, higher than consensus, supported by expanding operating leverage and a higher online marketing monetisation across segments.

#### Resilient nature of its service categories

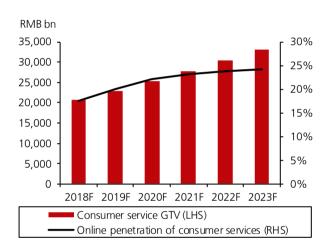
Food delivery and instore dining are MTDP's two main businesses, contributing more than 50% of revenue. We believe MTDP is more resilient against the macro headwinds than the other China consumer internet players given the stable demand nature of food/dining. Also, its instore consumer services, hotels and travel rely more on domestic consumption demand, which will mitigate risks from weak global economy.

Beneficiary of increasing online pentration in consumer services. We forecast MTDP's GTV to grow at a CAGR of 26% during FY20-22F to reach Rmb1,372bn, as it benefits from increasing online pentration in consumer services. Rising consumer spending driven by higher disapoable income would lead to more expenditure on discreationary goods and services. We believe more consumer services merchants are moving online to increase efficiency and business scale. According to iResearch, online penetration of consumer services will grow to 24% in FY23F from 18% in FY18. MTDP's transacting user base has expanded at CAGR of c.20% in the last three years riding from increasing online penetration into lower-tier cities. With its market dominance and best-in-class on-demand delivery network, we expect MTDP will continue to benefit the most among its competitors and increase the number of transacting users by a CAGR of c.13% to 633.3 million by FY22F.

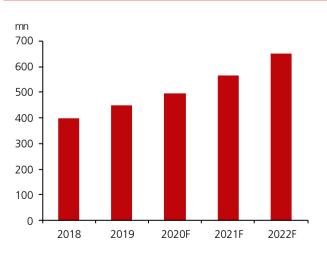
## China's consumption expenditure per capital, consumption rate of physical goods and services



#### Online penetration of consumer service in China



#### MTDP's transacting users base



Source: iResearch , Company, DBS HK

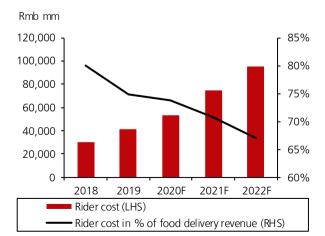


**Rising transaction numbers and value**. Apart from the user increase benefitting from higher online penetration, we expect transaction numbers to grow at a CAGR of c.28% during FY20-22F, driven by increase in usage frequency as more services are offered. MTDP cross-sells its wide range of higher ASP (average-selling-price) lower-frequency services, e.g. bookings for hotels, travel, beauty and entertainment, by leveraging on its mass-market, high-frequency food delivery and instore dining services. Cross-selling opportunities should further increase as MTDP leverages on information relayed by user profiles generated from its database and location-based algorithms to gauge user demand across different service categories. Stronger alliances with premium restaurants and hotels after COVID-19 will further boost average transaction value per user.

**Potential revenue upside from new initiatives**. We believe new initiatives consisting of B2C and B2B offerings will be one of the growth drivers in a longer term. We forecast its CAGR growth to be 16% during FY20-22F. On the consumer side, offering grocery and non-food delivery via its on-demand delivery network is a reasonable effort to better utilize its delivery capacity for more revenue generated during off-peak hours. On the B2B side, providing merchants comprehensive enterprise solutions such as cloud-based enterprise resource planning (ERP), customer relationship management (CRM), micro-loan does not only provide a new revenue stream to MTDP but reinforce their alliances from losing to competitors.

**Cost advantage over peers due to business scale-up.** MTDP improved its food delivery gross margin to 19% in FY19 from -8% in FY16 on an expanding market share. We believe food delivery rider cost as a percentage of food delivery revenue should continue to decline from 75% in FY19 to 74%/71% in FY20/21F, benefiting from increasing business scale. Moreover, lower traffic acquisition cost (TAC) from more efficient user conversions to new services from its existing user base given its high frequency service platform should aid the margin improvement further.

#### Rider cost in % of food delivery revenue

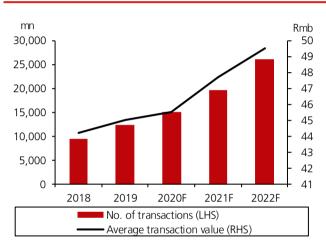


Source: Company, DBS HK

#### Margin improvement via wider merchants' advertising

adoption. Online marketing monetisation in food delivery has been up to 9% in FY19 from 0.2% in FY16, which led to a massive gross margin improvement to 19% in FY19 from -8% in FY16. The intensifying competition among merchants/hotels/restaurants will result in stronger merchants' desire for advertising or priority listing. We expect MTDP's online marketing monetisation will expand to 2.5%/3.9% in FY20/21F from 2.3% in FY19, while non-GAAP net profit margin will increase to 2.8%/10.5% in FY20/21F from 2.3% in FY19.

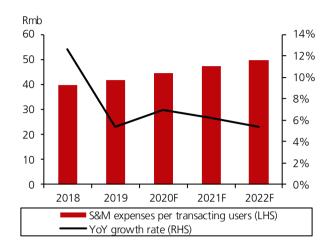
## MTDP's transaction number & average transaction value of food delivery



Source: Company, DBS HK

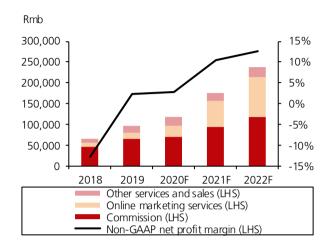


#### Traffic acquisition cost



Source: Company, DBS HK

Non-GAAP net profit margin and revenue distribution by segments



Source: Company, DBS HK

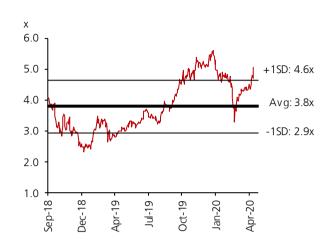


### Valuation & Peers Comparison

MTDP is the largest online local services platform with wide range of service offerings ranging from food delivery, instore consumption to travel and hotel reservations. We believe using FY21F estimates is more meaningful as earnings in FY20F has been disrupted by the COVID-19 pandemic.

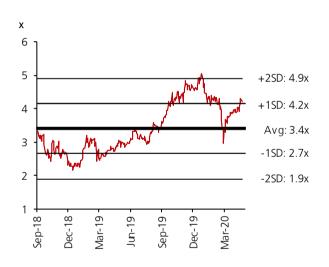
We have a BUY rating on MTDP as it is benefitting from the expanding online delivery and local services market in China. We derive a TP of HK\$141 per share for MTDP based on SOTP valuation assuming: (1) 4x 2021F Price/Sales for the food delivery business, which is in line with peers (HK\$92/share), and (2) 20x 2021F PE for the instore, hotel and travel business, pegged to a 15% premium over peers due to its higher profitability(HK\$49/share). We assign zero value to new initiatives and other businesses as the value is still relatively small compared to key segments.

#### P/B band chart



Source: Thomson Reuters, DBS HK

#### P/S band chart



Source: Thomson Reuters, DBS HK

#### Peers comparison showing PE and PS

|                   |             |       |         | Mkt       |        | PE    | PE    | P/S | P/S | P/Bk | P/Bk | EV/E    | BITDA  | ROE    | ROE    |
|-------------------|-------------|-------|---------|-----------|--------|-------|-------|-----|-----|------|------|---------|--------|--------|--------|
|                   | Curi        | rency | Price   | Cap       | Fiscal | 20F   | 21F   | 20F | 21F | 20F  | 21F  | 20F     | 21F    | 20F    | 21F    |
| Company Name      | Code        | l     | .ocal\$ | US\$m     | Yr     | х     | х     | х   | х   | х    | х    | х       | х      | %      | %      |
| China internet pl | atform      |       |         |           |        |       |       |     |     |      |      |         |        |        |        |
| Alibaba Group*#   | 9988 HK     | HKD   | 196.9   | 545,120   | Mar    | 26.0  | 18.2  | 5.7 | 4.2 | 4.9  | 3.9  | 24.4    | 16.0   | 21.0   | 23.8   |
| Tencent Holdings* | 700 HK      | HKD   | 421.2   | 519,060   | Dec    | 31.4  | 25.4  | 7.8 | 6.4 | 6.1  | 4.5  | 21.3    | 18.1   | 22.7   | 20.4   |
| Meituan Dianping* | 3690 HK     | HKD   | 119.4   | 89,745    | Dec    | 357.9 | 36.5  | 5.4 | 3.6 | 6.0  | 4.1  | 110.0   | 21.7   | 1.8    | 13.3   |
| Tongcheng-Elong   | 780 HK      | HKD   | 12.8    | 3,520     | Dec    | 24.0  | 12.7  | 3.7 | 2.6 | 1.8  | 1.7  | 14.4    | 7.6    | 6.4    | 11.6   |
| Baidu 'A'*        | BIDU US     | USD   | 96.02   | 33,208    | Dec    | 16.5  | 10.2  | 1.9 | 1.7 | 1.3  | 1.2  | 6.9     | 5.3    | 8.3    | 12.5   |
| JD.com*           | JD US       | USD   | 48.96   | 71,972    | Dec    | 47.8  | 37.3  | 0.7 | 0.6 | 5.9  | 5.0  | 26.1    | 16.4   | 13.4   | 14.5   |
| Trip Com Group    | TCOM US     | USD   | 23.66   | 14,032    | Dec    | n.a.  | 16.5  | 3.9 | 2.6 | 1.1  | 1.0  | (270.9) | 11.4   | (0.4)  | 5.8    |
| 58 Com            | WUBA US     | USD   | 51.26   | 7,691     | Dec    | 19.2  | 13.8  | 3.5 | 2.9 | 1.7  | 1.6  | 11.9    | 8.2    | 8.6    | 10.4   |
| Average           |             |       |         |           |        | 74.7  | 21.3  | 4.1 | 3.1 | 3.6  | 2.9  | (7.0)   | 13.1   | 10.2   | 14.0   |
|                   |             |       |         |           |        |       |       |     |     |      |      |         |        |        |        |
| US/Europe interne | et platform |       |         |           |        |       |       |     |     |      |      |         |        |        |        |
| Alphabet A        | GOOGL US    | USD   | 1357    | 926,225   | Dec    | 32.7  | 24.7  | 5.5 | 4.5 | 4.2  | 3.6  | 13.7    | 10.9   | 14.2   | 15.8   |
| Amazon.Com        | AMZN US     | USD   | 2389    | 1,191,501 | Dec    | 126.7 | 63.7  | 3.5 | 2.9 | 14.4 | 10.8 | 28.4    | 20.6   | 16.9   | 23.6   |
| Yelp              | YELP US     | USD   | 19.25   | 1,384     | Dec    | n.a.  | 151.6 | 1.7 | 1.5 | 1.7  | 1.6  | 14.6    | 7.5    | (5.1)  | 2.1    |
| Expedia Group     | EX PE US    | USD   | 64.37   | 9,075     | Dec    | n.a.  | 12.7  | 1.1 | 0.8 | 2.1  | 1.9  | 18.2    | 7.9    | (3.3)  | 15.6   |
| Booking Holdings  | BKNG US     | USD   | 1383    | 56,588    | Dec    | 103.0 | 17.8  | 8.0 | 4.6 | 11.1 | 8.5  | 47.7    | 13.7   | 15.8   | 68.5   |
| Tripadvisor 'A'   | TRIP US     | USD   | 15.61   | 2,095     | Dec    | n.a.  | 16.9  | 2.8 | 1.8 | 1.8  | 1.6  | 74.9    | 8.4    | (7.6)  | 10.4   |
| Delivery Hero     | DHEREUR EU  | EUR   | 83.32   | 17,891    | Dec    | n.a.  | n.a.  | 7.3 | 4.5 | 10.6 | 12.6 | (25.7)  | (60.2) | (51.2) | (43.1) |
| Just Eat Takeawa  | TKWYEUR EU  | EUR   | 95.84   | 15,398    | Dec    | 133.1 | 77.7  | 7.5 | 5.9 | 1.7  | 1.7  | 57.0    | 34.9   | 0.0    | 6.6    |
| Grubhub           | GRUB US     | USD   | 54.72   | 5,032     | Dec    | n.a.  | 497.5 | 3.3 | 2.9 | 3.6  | 3.6  | 80.8    | 37.6   | (2.7)  | 3.0    |
|                   |             |       |         |           |        | 98.9  | 107.8 | 4.5 | 3.3 | 5.7  | 5.1  | 34.4    | 9.0    | (2.5)  | 11.4   |

Source: Thomson Reuters, DBS HK



### **Key Risks**

Intense competition from new entrants. New well-funded entrants will intensify competition in the online local service market. These new entrants may offer subsidies to merchants to gain market share which could increase MDTP's marketing and customer acquisition costs to defend its leading market position. They may also compete for talents, which will in turn increase the related operating costs.

**Deterioration in consumer spending sentiment.** MTDP's GTV is largely driven by local Chinese residents. Overall revenue has been weak due to self-quarantines and city lockdowns during COVID-19 pandemic. Continued deterioration of consumer spending sentiment due to an uncertain economic climate and limitations from social distancing measures could reduce demand for discretionary instore, hotel and travel services which will in turn impact the company's revenue and GTV growth.

**Slower-than-expected growth in online marketing services.** The increasing proportion of online marketing services is one of major drivers to MTDP's margins. Slower-than-expected growth in online marketing services due to an uncertain economic outlook and poor ROI on its advertising products will lead to profit compression. This would lower MTDP's risk reward proposition due to less upside catalysts.



## **SWOT Analysis**

| Str | engths   | Weaknesses  |
|-----|--|---|
| •   | The largest on-demand delivery network with 531,000 delivery riders across 2,800 cities, which is difficult to replicate | New initiatives running at a loss   |
| •   | Number one online food delivery and local services platform  |   |
| •   | Higher ad ROI via in-depth user analytics and better user conversion across offerings on the high traffic platform       |   |
| Op  | portunities  | Threats   |
| •   | Alternative sales channels for premium merchants to boost their revenue  | • Possible price war and heavy subsidies triggered by aggressive new well-funded entrants |

- Wider adoption of online local services in China ٠
- Monetisation through charging more for online marketing ٠ solutions and user analytics
- igg
- Weaker consumption sentiment due to increasing • economic uncertainties

Source: DBS HK



## **Critical Factors**

The critical factors of the company are (1) gross transaction value (GTV), (2) monetisation rate, and (3) Non-GAAP net profit margin.

#### (1) Gross Transaction Value

Robust GTV growth momentum to achieve economies of scale. Gross transaction volume (GTV) is an indicator of revenue performance. GTV is important as the profitability of the business depends very much on economies of scale. GTV can be broken down into (a) number of transacting users, and (b) transaction frequency and average value per transaction. We forecast MTDP's GTV to grow at a CAGR of c.26% during FY20-22F to reach Rmb1,371bn, driven by greater online penetration and expansion into higher ASP categories such as beauty, entertainment, premium restaurants, and hotels.

(a) Expanding transacting user base. The increase in transacting user base is driven by deeper online penetration of consumption services. We forecast the number of transacting users on MTDP's platform to increase at a CAGR of c.13% to 633.3m by FY22F. China's on-demand food delivery market is projected to expand by c.27% CAGR over FY20-22F due to growing disposable income and greater consumer desire for convenience. Those consumers that are increasingly placing online orders for food delivery, local services, hotels and travel reservations are usually drawn by better prices, higher efficiency in terms of time and effort, and wider exposure to merchants (especially applicable to consumers in lower-tier cities). We expect online penetration of food consumption to rise to 30% in FY23 from 21% in FY19. MTDP will benefit the most with its leading market share of c.66% in this segment and having the largest on-demand delivery network.

#### (b) Increasing transaction frequency and average value per

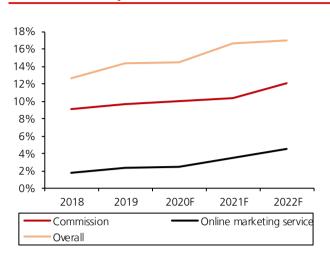
**transaction.** The transaction frequency is subject to user numbers and service categories. We expect to see the number of transactions growing at a CAGR of c.27% during FY20-22F due to an expansion in user base and more diverse service offerings and increasing frequency. Food delivery business contributes c.58% of total GTV currently and any change in operating metrics in this segment will impact MTDP's overall GTV significantly. Riding on the upgrade in consumer spending from basic needs to more discretionary expenditures, an increase in higher-ASP offerings such as premium restaurants, will unlock average food delivery transaction value per user.

#### (2) Monetisation rate

**Improving monetisation rate.** Monetisation rate is revenue divided by GTV and is one of indicators to measure the company's operation efficiency. Currently, online marketing services monetisation rate of 2.3% is far below MTDP's overall monetisation rate of 14.3%. We believe MTDP will speed up online marketing service monetisation to c.6% in FY22F, via

growing its online marketing services, which is driven by the merchant base and advertising adoption of merchants.

#### Monetisation rate by service nature



Source: Company, DBS HK

#### (a) Sustainable merchant base expansion.

The number of active merchants has doubled to 6.2 million in FY19 from 3 million in FY16 as a result of continuous expansion of instore services categories and further adoption by offline merchants. We believe the number of active merchants will continue to expand at a CAGR of c.7% to 7.6 million by FY22F, benefitting from increasing online penetration of China's consumer services merchants to 74% in FY22F, from 55.5% in 2019, to reach out to more customers. Securing more low-frequency high ASP merchants, premium restaurants and hotels should widen more service offerings and allow more cross-selling opportunities via its market leadership in food delivery and instore dining.

(b) Higher ad spending by merchants. MTDP average online marketing revenue per merchant expanded at a CAGR of 24% in the last 3 years. Increasing competition among online merchants, restaurants and hotels will lead to stronger demand for diversified online marketing solutions with better user targeting. We believe average online marketing revenue per merchant will increase by c.41% CAGR during FY20-22F as they adopt a wide range of online marketing solutions, ranging from performance-driven, subscription based to customised solutions, together with location-based massive database and enriching user-generated-content (UGC).

(3) Non-GAAP net profit margin. Non-GAAP net profit margin reflects the revenue mix and profitability of each segment. Skewing to the more profitable online marketing service driven by growing advertising demand among merchants will boost non-GAAP net profit margin. We forecast non-GAAP net profit margin to increase to 10.5% in FY21, 2% higher than consensus.

### **Financials**

#### 4QFY19 result highlights.

MTDP delivered strong 4Q19 results with solid operating metrics. Total GTV rose to RMB189.9 billion by 44% y-o-y in 4Q19, driven by stronger-than-expected growth across all three segments. Total revenues increased by 42.2% y-o-y to RMB28.2bn, where revenues from food delivery, instore/hotel & travel, and new initiatives and others rose 42.8%, 38.4% and 44.8% respectively.

Gross margin improved to 34.5% from 22.6% y-o-y, mainly due to scale expansion and efficiency gain in food delivery and instore/hotel & travel businesses. Monetisation rate improved to 14.8% y-o-y due to increase in online marketing revenue. Non-GAAP net profit margin rose to 8%, leading its Non-GAAP net income to grow to RMB 2,270m in 4Q19.

Net cash generated from operating activities improved to a positive RMB5.6bn in FY19 from a negative Rmb 9.2bn in FY18. MTDP is in a net cash position (Rmb9.8bn) as of end-FY19, while its gearing ratio increased to 4.4% from 2.6% y-o-y, as MTDP funded its spending to enhance its technology for its product and service offerings to grow and retain its customer base.

#### FY20 & 21 financial forecast

Despite modest improvements in local services in late March as easing social distancing measures in China, we forecast MTDP to have a slower GTV growth at 20% y-oy to Rmb 820b in FY20F due to temporary disruptions in IHT segment. Revenue will increase to Rmb118b by 21.6% in FY20F, comparing to the y-o-y growth of 49.5% in FY19 because of its supportive measures for merchants in FY20F. Food delivery segment will recover faster than instore as the results of work-from-home policies and social distancing measures. Monetisation rate will remain at c.14%.

Supportive measures for its merchants will lead to pressure on margins in the near term but we are confident on its long-term profitability. MTDP plays a crucial role for restaurants, hotels and merchants on attracting customers after COVID-19. Gross margin in FY20F will decrease to 32% while operating margin will be down to 1% because of less operating leverage and lower monetization opportunities. Non-GAAP net profit margin will be 2.8% in FY20F.

Looking into 2021, we expect to see the strong growth on both revenue and earnings as a result of accelerating online penetration of consumer services and stronger alliance with merchants benefitting from city lockdowns and supportive measures during COVID-19. We forecast GTV and revenue will grow at 27% and 45% respectively in FY21F due to increasing contribution from online



marketing service riding on growing advertising demand among online consumption service merchants. Non-GAAP net profit margin will improve to 10.5% in FY21F because of higher contribution from more profitable online marketing revenue.

We forecast the cash flow for investing activities to grow at a CAGR of 21% during FY20-21F as MTDP need to (1) upgrade its technology to stay competitive, (2) enhance its research and development capabilities for developing new services and products, and (3) participate in any potential investments in assets and businesses which are complementary to MTDP's business.

## Environment, Social & Governance (ESG)

**Environmental.** In its food delivery to customers, packaging material wastes such as paper and plastics are produced. Potential policies to impose charges on handling and disposal of paper and plastics could increase the company's cost of operations. MTDP launched the "Lush Mountain Plan" in 2017, which is aimed at reducing plastic pollution caused by takeout packaging. They also provide consumers with the option of "No Utensils" when ordering food, and display advertisements on Meituan Waimai from time to time to promote social awareness of eco-friendly packaging.

**Data privacy.** There are increasing concerns on data privacy relating to user data collected by internet companies. This could adversely affect the company's capability to monetise the data by providing advertising and targeted marketing services to merchants. MTDP collects personal information and data from users only with their prior consent, and offers users opt-out or opt-in choices.

**Talents.** Online platform of food delivery, local services, hotel and travel services is growing at a fast pace in China. Development of related talents may not keep up with the speed of industry developments and may result in operation disruptions. This may lead to an increase in talent cost of the company and there is risk of losing senior personnel to competitors. MTDP launched employee stock ownership plan (ESOP) to motivate, attract, and retain the talents.

**Governance.** MTDP recognizes the importance of good corporate governance in protecting its shareholders' interests. MTDP has adopted various measures, such as internal control mechanisms, hiring a compliance advisor, and setting up audit, remuneration, nomination and corporate governance committees in compliance with the Listing Rules and the Corporate Governance Code to ensure good corporate governance standards are maintained and to avoid potential conflicts of interest between the company and controlling shareholders.



## **Company Background**

Meituan Dianping (MTDP, 3690 HK) is China's leading online food delivery and local service platform, operating in over 2,800 cities and counties in China. Founded in 2010 by Wang Xing, Meituan, a discounting platform completed a merger with Dianping, an online review platform in 2015. It currently owns several apps focusing mass-market, including Meituan, Dianping, Meituan Waimai and Mobike. Leveraging the world's largest intra-city on-demand delivery network, it reaches out to c.450 million transacting users and c.6.2 million annual active merchants as of December 2019. It primarily monetises via commission and advertising.

#### Meituan's development milestones

| Date | Platform                                  | Service                        |
|------|---|--------------------------------|
| 2010 | Meituan                                   | Group-buy (now online          |
|      |   | marketplace for services)      |
| 2012 | Maoyan (minority stake after 2016)        | Movie ticketing                |
| 2013 | Meituan                                   | Hotel-booking                  |
|      | Meituan Waimai                            | Food delivery                  |
| 2014 | Meituan                                   | Travel-booking                 |
| 2015 | Dianping (acquired)                       | Online platform for            |
|      |   | discovering lifestyle services |
| 2016 | Meituan/Kaidianbao/Bieyang<br>hong/Kuailv | Merchant enabling services     |
| 2017 | Ella Supermarket (previously<br>Zhangyou) | Grocery stores                 |
| 2018 | Meituan Dache                             | Car hailing                    |
|      | Mobike (acquired)                         | Bike-sharing                   |

Source: Company

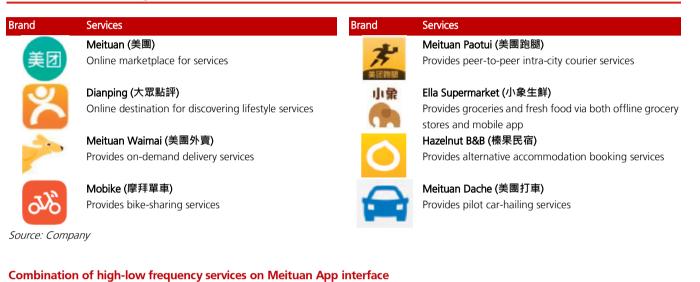


#### **Business overview**

MTDP has three main service categories, (1) food delivery, (2) instore, hotel and travel, (3) new initiatives and others accounted for 58%, 33%, and 10% of the company's total GTV respectively, and 57%, 23%, and 21% of the total revenue in FY19.

MTDP's market-leading position in low-margin high-frequency food delivery services allows it to cross-sell low-frequency high-margin instore, hotel and travel services on its platform to further build up a seamless local service ecosystem with high operating leverage as its scale increases.

#### **Consumer service offerings of MTDP**



#### 3:58 .d 40 mm Mid-low frequency High frequency ▲ 北京× Q CoCo都司 ٩ 4 1.42 10.0 Bike-sharing ┥ 8 22 .... Dining ┥ -11407-0-0 Hotel reservation & travel Online food delivery ┥ Movie/show ticketing 0.0 Lifestyle services (beauty salons, parent-child) Car-hailing ┥ 110 1 Transport ticketing 2 Ö Ó 22 生活履机 红色迸到 25 9.811大学 101212-020 Grocery and other non-food delivery services 新人见面礼 9 话贯充值券 抢 果你不登录,我就霸占这里不离开 0 ۵

Source: Company

#### (1) Food delivery

MTDP has been gaining market share and is now the number one player in China with a market share of c.66% with the world largest Al-enabled on-demand delivery network and large on-the-ground salesforce, despite intensifying competition from Ele.me.

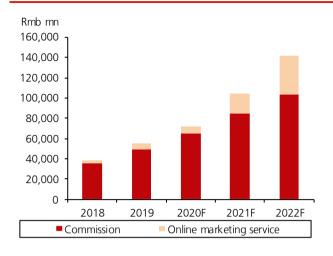
The food delivery segment generates revenue primarily from (i) commission from merchants for orders placed on the platform, which are generally determined as a percentage of the value of the transaction completed, (ii) online marketing services in various advertising formats provided to merchants, and (iii) delivery fees from transacting users for delivery services provided by MTDP. Owning the world's largest ondemand delivery network does not only optimise the user experience but raise the level that competitors to replicate.

After Ele.me, Alibaba's subsidiary, acquired Baidu food delivery, China's food delivery market is now a duopoly market with Meituan and Ele.me. According to Trustdata, Meituan had a 66% market share in 3Q19, followed by Ele.me with a market share of 27%.

Food delivery is a crucial category to both Meituan and Alibaba given its growing market size, high-frequency use case, and being an online traffic leverage for other local services, which results in fierce industry competition. However, we do not expect to see any material change in such market share given MTDP's market dominance in lower-tier cities.

# Others 7% Ele.me 27% MTDP 66%

#### Market share in food delivery in 3Q19



#### Food delivery revenue by service nature (FY18-22F)

Live more, Bank less



#### (2) In-store, hotel and travel

MTDP platform offers instore dining, hotel and travel booking, beauty, and other lifestyle services, bringing online consumers to offline merchants. It primarily monetizes this segment via (i) commissions from merchants for vouchers, coupons, tickets and reservations sold on the platform, which are generally determined as a percentage of the value of the transaction completed, and (ii) online marketing services to merchants, including performance-based and display-based marketing services, as well as marketing services provided under annual plans.

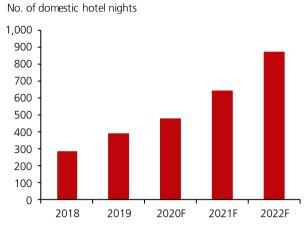
MTDP operates the largest instore dining platform in China in terms of GTV, according to iResearch. Leveraging its large user base in high-frequency food delivery and instore dining services, it also cross-sells lower-frequency but higher-ASP services such as entertainment, beauty, etc.

Compared with the market leader of hotel reservation, Ctrip, which is in high-end segment, Meituan focuses on mid- to lower end hotels, mainly targeting budget-sensitive young travelers and consumers from mid-to-lower tier cities, thanks to its first mover advantage in lower-tier cities. We believe MTDP will have the chance to challenge Ctrip's domestic hotel leadership riding on its fast-growing hotel room nights and traffic leverage from high-frequency food/instore dining categories.

We expect instore, hotel and travel revenue to grow at a 45% FY20-22F CAGR via its expanding domestic hotel room nights and extending its presence to premium hotels and restaurants.



#### No. of hotel room nights (FY18-22F)



Source: Company, DBS HK

#### (3) New initiatives and others

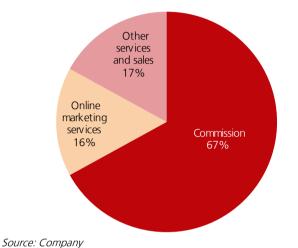
MTDP's new initiatives includes B2C and B2B offerings that are complementary to the platform. On the consumer side, MTDP is utilizing its on-demand delivery network during offpeak hours via offering grocery and non-food delivery. Bicyclesharing and ride-hailing are the possible stops for consumers to use after shop visits. On the B2B side, MTDP is developing a new revenue stream and enhance the platform stickiness to merchants by offering merchants solutions of cloud-based enterprise resource planning (ERP) and customer relationship management (CRM), and supply chain services. We believe the revenue contribution of new initiatives and others will increase to 21%/23.5% in FY20/21F.



#### Services nature

In terms of service nature, MTDP derives its revenue mainly from (1) commissions on transactions and (2) online marketing services. These accounted for 67% and 16% of its total revenue in FY19.

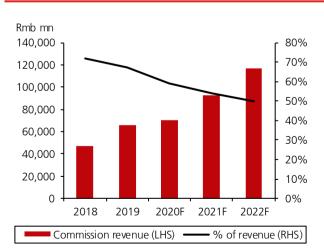
#### 2019 revenue distribution by service nature



#### Source. Company

### (1) Commissions on transactions

MTDP generates revenue from (i) commission fees by charging a percentage of the value of transactions placed by transacting users on MTDP's online platform, and (ii) collecting delivery service fees from transacting users upon the completion of transaction. Growth should remain strong at CAGR 33% during FY20-22F, as the food delivery market share split is more stable and there is wider adoption of online booking platforms for local services.



#### Commission revenue trend (FY18-22F)

Source: Company, DBS HK

#### (2) Online marketing services

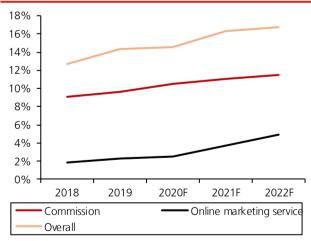
MTDP collects online marketing service fees from merchants for providing various advertising formats including performance-based and display-based marketing services, as well as marketing services under annual plans to merchants or marketers. For the performance-based ads, merchants or marketers pay MTDP only when a user clicks on the marketer's link on MTDP's websites or/and mobile applications, or when the advertisement is viewed by a predetermined number of users. MTDP recognises revenue each time a user clicks on the marketer's link or when its information is viewed by pre-determined number of users.

Display-based ads is in the form of key word searches, banners, and textual or graphical links. The revenue is recognised on a pro-rata basis over the contractual service period, which is normally less than 1 year, starting on the date when the advertisement is first displayed on MTDP's websites and/or mobile applications.

MTDP also provides value-added marketing services under an annual plan. It charges merchants or marketers an annual fee, which is recognised over the period of the plan.

MTDP expect the monetisation rate will continue to improve driven by increasiing contribution of online marketing services through launching more high ROI online marketing solutions leveraging its massive datasets and big data analytics capabilities. Annual subscription plans will be useful to stablize the cashflow.

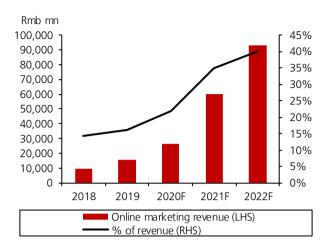
#### Monetisation of online marketing (FY18-22F)



Source: Company

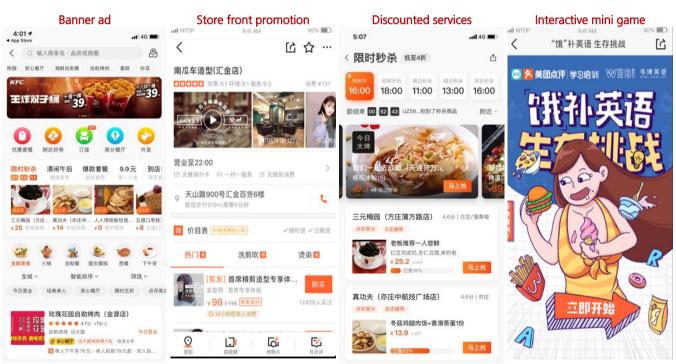


#### Online marketing revenue trend (FY18-22F)



Source: Company, DBS HK

#### Various advertising format



Source: Company, DBS HK



#### **Competitive Edge**

Hard to replicated on-demand delivery network. Through the crowdsourcing format and adoption of big data analysis and Al technologies, MTDP's business model gives it more flexibility to accommodate demand and supply fluctuations at the most optimised delivery cost, which is difficult for competitors to replicate as it requires effort and time to cultivate its Al capability..

Largest online local service platform with the biggest number of merchants and users. The company had more than 6 million merchants and 450 million transacting users as at the end of FY19. This helps to cement its leading market position as its broad service offerings and user generated content (UGC) database drive user traffic, which in turn attracts more merchants.

Higher ad ROI via in-depth user analytics and better user

**conversion.** With its broad range of offerings, MTDP has developed powerful user analytics through observing users' consumption behaviour on the platform. Leveraging on its well-established and dynamic UGC review mechanism, the more time a user stays on the platform, a better insight will be gained, which would improve advertising analytics and generate higher user conversion.

#### **Management & Strategy**

#### **Key Management Team**

| Name         | Position                | Description   |
|--------------|-------------------------|---|
| Wang Xing    | Chief Executive Officer | Mr. Wang is responsible for the overall strategic planning, business direction and management of  |
|              | and Chairman            | the Company. He has extensive experience of over 10 years in the internet industry.   |
| Mu Rongjun   | Senior Vice President   | Mr. Mu is responsible for the financial services and corporate affairs of the Company. He has over  |
|              |                         | 10 years of managerial and operational experience in the internet industry.   |
| Wang Huiwen  | Senior Vice President   | Mr. Wang is responsible for the on-demand delivery and certain new initiatives of the company. He   |
|              |                         | has over 10 years of managerial and operational experience in the internet industry.  |
| Chen Shaohui | Chief Financial Officer | Mr. Chen is responsible for overseeing the Company's finance, strategic planning,   |
|              | and Senior Vice         | investments and capital market activities. He has extensive experience in financial management,   |
|              | President               | corporate finance and investments.  |
| Chen Liang   | Senior Vice President   | Mr. Chen is responsible for overseeing the Company's hotel and travel businesses. He has over 10 years of managerial and operational experience in the internet industry. |
| Zhang Chuan  | Senior Vice President   | Mr. Zhang is responsible for overseeing the Company's instore services business. He has over 10   |
| Znang chuan  | Senior vice rresident   | years of managerial and operational experience in the internet industry.  |

Source: Company



#### **CRITICAL FACTORS TO WATCH**

#### **Critical Factors**

(1) Robust GTV growth momentum to achieve economies of scale. GTV is important to the company as the profitability of the business depends very much on economies of scale. This can be broken down into (a) number of transacting users (b) transacting frequency and average value per transaction. We forecast GTV to grow at a CAGR of c.26% during FY20-22F to reach Rmb1,371bn, driven by wider online penetration and expansion into higher ASP categories such as beauty, entertainment, premium restaurants and hotels, etc.

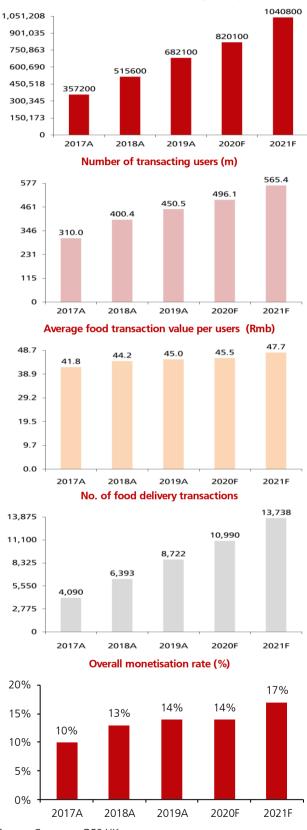
(a) Expanding transacting user base. The transacting user base is driven by online penetration of consumption services. We forecast number of transacting users on MTDP's platform to increase at a CAGR of c.13% to 633.3m by FY22F, as China's on-demand food delivery market could see grow by c.27% CAGR over FY20-22F due to growing disposable income and greater consumer desire for convenience. We expect online penetration of food consumption to rise to 30% in FY23 from 21% in FY19. MTDP will benefit the most with its leading market share of c.66% in this segment and having the largest on-demand delivery network.

(b) Increasing transacting frequency and average food delivery transaction value. The transacting frequency is subject to user number and service categories. We expect the number of transactions to grow at a CAGR of c.27% during FY20-22F due to expansion in user base, more service offerings and higher ordering frequency. Riding on consumer spending upgrade from basic needs to more discretionary expenditures, an increase in higher-ASP offerings such as premium restaurants, should help to unlock average food delivery transaction value per user.

(2) Improving monetisation rate. Monetisation rate is revenue divided by GTV. It is one of indicators to measure the company's operational efficiency. Currently, online marketing service monetisation rate of 2.3% is far below the MTDP's monetisation rate of 14.3%. We believe MTDP will speed up its online marketing service monetisation to c.6% in FY22F via growing online marketing services.

(3) Margin improvement. Online marketing services is the most profitable among its services offerings. We forecast non-GAAP net profit margin to increase to 11% in FY21, 2ppts higher than consensus, due to rising online marketing revenue from an expanding merchant base and accelerating advertising among merchants. Lower food delivery subsidy and traffic acquisition cost will also support margin recovery.



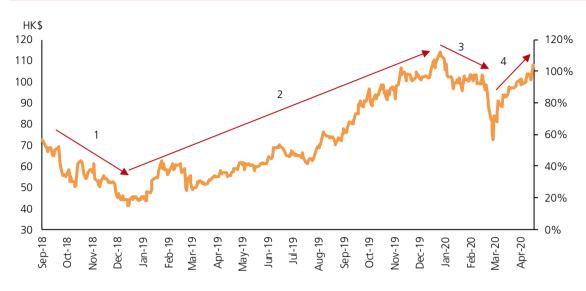


Source: Company, DBS HK



#### Appendix 1: A look at Company's listed history – what drives its share price?

#### Meituan Dianping share price



In general, MTDP's share price is determined by its market share and revenue growth ability.

- 1) Share price went down because of intensifying competition.
- 2) Share price went up due to its stable leading market share.
- 3) Share price plunged due to the growing concern over MTDP's revenue growth as government started to impose city lockdowns and social distancing measures.
- 4) Share price surged as MTDP announced its food delivery business began to recover in March, when shuttered restaurants re-opened and much of China returned to work.

Source: Thomson Reuters, DBS HK

#### **Balance Sheet:**

**Net cash position.** MTDP is in a net cash position (Rmb9.8bn) as of end-FY19, while its gearing ratio increased to 4.4% from 2.6% y-o-y, as the integrates its new technology and innovates its product and service offerings to grow and retain its customer base.

#### Share Price Drivers:

**Better-than-expected revenue growth.** The market has concerns on FY20 revenue growth due to COVID-19 pandemic. Any better-than-expected revenue growth in the company's quarterly reports will be positive to its share price.

Monetisation rate of online marketing revenue. Any significant monetisation improvement on online marketing revenue may boost sentiment and offer upside to revenue estimates.

#### Key Risks:

**Government regulation risk.** Government regulation change in data usage and video content will have negative impact on business operation.

**Irrational market competition.** Irrational marketing subsidies or price cuts by new and well-funded competitors may lead to margin pressure.

#### Environmental, Social, Governance:

MTDP has out in place measures to maintain reasonable use of electricity, water and other resources. The company has installed green data centres to curb emissions and reduce the environmental impact. It promotes the use of environmentally friendly packaging, reuse of resources and waste management. In addition, the company has implemented various measures to protect the safety of its riders while delivering food. Management has developed various protocols and taken steps to protect user privacy, maintain intellectual property rights, review advertisements, and handle customer complaints in a timely manner.

#### **Company Background**

Meituan Dianping (3690 HK) is China's leading online food delivery and local service platform, operating in over 2,800 cities and counties in China. Founded in 2010 by Wang Xing, Meituan, a discounting platform completed a merger with Dianping, an online review platform in 2015. It currently owns several APPs, including Meituan, Dianping, Meituan Waimai and Mobike. It offers online services ranging from food delivery, instore, hotel and travel booking to vehiclehailing/sharing services. It primarily monetises via commission and advertising. It has c.450 million transacting Users and c.6.2 million annual active merchants as of December 2019.

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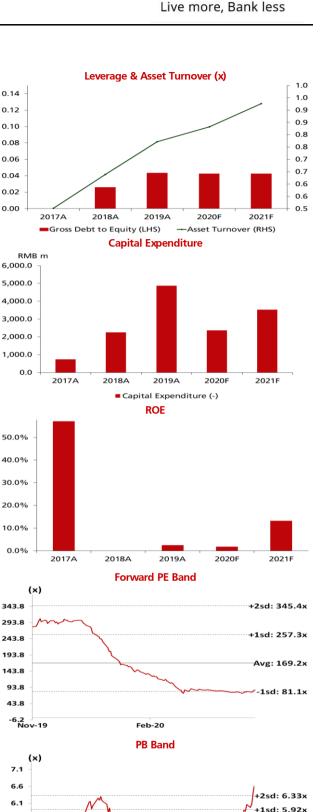
4.6

4.1

3.6 Nov-19

Source: Company, DBS HK

Feb-20



Avg: 5.5x

1sd: 5.09x

-2sd: 4.68x



#### **Key Assumptions**

| Rey Assumptions                                  |       |       |       |        |        |
|--|-------|-------|-------|--------|--------|
| FY Dec   | 2017A | 2018A | 2019A | 2020F  | 2021F  |
| Gross transaction volume<br>(Rmb b)              | 357   | 516   | 682   | 820    | 1,041  |
| Number of transacting users (m)                  | 310   | 400   | 450   | 496    | 565    |
| Average food transaction value per users (Rmb)   | 42    | 44    | 45    | 46     | 48     |
| No. of food delivery transactions                | 4,090 | 6,393 | 8,722 | 10,990 | 13,738 |
| Monetisation rate (%)<br>Source: Company, DBS HK | 12.7% | 20.1% | 30.3% | 24.1%  | 49.1%  |

#### Segmental Breakdown (RMB m)

| FY Dec                     | 2017A  | 2018A   | 2019A  | 2020F   | 2021F   |
|----------------------------|--------|---------|--------|---------|---------|
| Revenues (RMB m)           |        |         |        |         |         |
| Food delivery              | 21,032 | 38,143  | 54,843 | 73,528  | 105,667 |
| In-store, hotel and travel | 10,853 | 15,840  | 22,275 | 27,277  | 44,909  |
| New initiatives            | 2,043  | 11,244  | 20,410 | 17,789  | 25,536  |
| Total                      | 33,928 | 65,227  | 97,528 | 118,594 | 176,112 |
| Gross Profit (RMB m)       |        |         |        |         |         |
| Food delivery              | 1,699  | 5,268   | 10,233 | 13,235  | 26,417  |
| In-store, hotel and travel | 9,580  | 14,095  | 19,746 | 23,185  | 39,520  |
| New initiatives            | 940    | (4,257) | 2,341  | 1,648   | 986     |
| _<br>Total                 | 12,219 | 15,106  | 32,320 | 38,069  | 66,923  |
| Gross Profit Margins (%)   |        |         |        |         |         |
| Food delivery              | 8.1    | 13.8    | 18.7   | 18.0    | 25.0    |
| In-store, hotel and travel | 88.3   | 89.0    | 88.6   | 85.0    | 88.0    |
| New initiatives            | 46.0   | (37.9)  | 11.5   | 9.3     | 3.9     |
| -<br>Total                 | 36.0   | 23.2    | 33.1   | 32.1    | 38.0    |

Source: Company, DBS HK



## Income Statement (RMB m)

| FY Dec                    | 2017A    | 2018A     | 2019A    | 2020F    | 2021F     |
|---------------------------|----------|-----------|----------|----------|-----------|
| Revenue                   | 33,928   | 65,227    | 97,528   | 118,594  | 176,112   |
| Cost of Goods Sold        | (21,709) | (50,122)  | (65,208) | (80,525) | (109,190) |
| Gross Profit              | 12,219   | 15,105    | 32,320   | 38,069   | 66,923    |
| Other Opng (Exp)/Inc      | (16,046) | (26,191)  | (29,641) | (36,883) | (48,607)  |
| Operating Profit          | (3,827)  | (11,086)  | 2,679    | 1,186    | 18,316    |
| Other Non Opg (Exp)/Inc   | (15,139) | (104,606) | 107      | 500      | 2,000     |
| Associates & JV Inc       | (10)     | (45)      | 0        | 0        | 0         |
| Net Interest (Exp)/Inc    | 42       | 249       | (24)     | (27)     | 159       |
| Dividend Income           | 0        | 0         | 0        | 0        | 0         |
| Exceptional Gain/(Loss)   | 0        | 0         | 0        | 0        | 0         |
| Pre-tax Profit            | (18,934) | (115,488) | 2,762    | 1,659    | 20,475    |
| Тах                       | (54)     | (2)       | (523)    | (166)    | (3,071)   |
| Minority Interest         | 71       | (15)      | (3)      | 286      | 208       |
| Preference Dividend       | 0        | 0         | 0        | 0        | 0         |
| Net Profit                | (18,917) | (115,505) | 2,236    | 1,779    | 17,611    |
| Net Profit before Except. | (18,917) | (115,505) | 2,236    | 1,779    | 17,611    |
| EBITDA                    | (18,131) | (110,370) | 6,970    | 5,185    | 25,054    |
| Growth                    |          |           |          |          |           |
| Revenue Gth (%)           | 161.2    | 92.3      | 49.5     | 21.6     | 48.5      |
| EBITDA Gth (%)            | (80.9)   | (508.7)   | N/A      | (25.6)   | 383.2     |
| Opg Profit Gth (%)        | (38.8)   | 189.7     | (124.2)  | (55.7)   | 1,444.4   |
| Net Profit Gth (%)        | (73.7)   | (510.6)   | N/A      | (20.5)   | 890.0     |
| Margins & Ratio           |          |           |          |          |           |
| Gross Margins (%)         | 36.0     | 23.2      | 33.1     | 32.1     | 38.0      |
| Opg Profit Margin (%)     | (11.3)   | (17.0)    | 2.7      | 1.0      | 10.4      |
| Net Profit Margin (%)     | (55.8)   | (177.1)   | 2.3      | 1.5      | 10.0      |
| ROAE (%)                  | 57.2     | (502.8)   | 2.5      | 1.8      | 13.3      |
| ROA (%)                   | (28.0)   | (113.1)   | 1.8      | 1.2      | 9.3       |
| ROCE (%)                  | (7.5)    | (14.4)    | 2.3      | 1.0      | 11.2      |
| Div Payout Ratio (%)      | N/A      | N/A       | 0.0      | 0.0      | 0.0       |
| Net Interest Cover (x)    | NM       | NM        | 111.6    | 44.2     | NM        |
| Source: Company, DBS HK   |          |           |          |          |           |



#### Balance Sheet (RMB m)

| FY Dec                    | 2017A    | 2018A    | 2019A    | 2020F    | 2021F    |
|---------------------------|----------|----------|----------|----------|----------|
|                           |          |          |          |          |          |
| Net Fixed Assets          | 916      | 3,979    | 5,376    | 6,519    | 9,681    |
| Invts in Associates & JVs | 1,952    | 2,103    | 2,284    | 2,769    | 4,112    |
| Other LT Assets           | 26,328   | 41,430   | 42,218   | 51,195   | 76,024   |
| Cash & ST Invts           | 45,247   | 58,874   | 62,832   | 70,763   | 105,084  |
| Inventory                 | 4,459    | 4,256    | 8,760    | 9,866    | 14,651   |
| Debtors                   | 432      | 466      | 677      | 762      | 1,132    |
| Other Current Assets      | 4,300    | 9,553    | 9,866    | 11,112   | 16,501   |
| Total Assets              | 83,634   | 120,662  | 132,013  | 152,986  | 227,185  |
| CT Dalat                  | 4.62     | 4 000    | 2 552    | 4 275    | 6 407    |
| ST Debt                   | 162      | 1,800    | 3,553    | 4,375    | 6,497    |
| Creditors                 | 0        | 0        | 0        | 0        | 0        |
| Other Current Liab        | 20,355   | 30,025   | 33,040   | 40,691   | 60,425   |
| LT Debt                   | 0        | 470      | 467      | 164      | 244      |
| Other LT Liabilities      | 103,618  | 1,857    | 2,899    | 1,022    | 1,517    |
| Shareholder's Equity      | (40,559) | 86,504   | 92,112   | 106,802  | 158,601  |
| Minority Interests        | 58       | 5        | (58)     | (67)     | (100)    |
| Total Cap. & Liab.        | 83,634   | 120,662  | 132,013  | 152,986  | 227,185  |
| Non-Cash Wkg. Capital     | (11,164) | (15,749) | (13,737) | (18,951) | (28,142) |
| Net Cash/(Debt)           | 45,085   | 56,604   | 58,813   | 66,224   | 98,342   |
| Debtors Turn (avg days)   | 3.8      | 2.5      | 2.1      | 2.2      | 2.0      |
| Creditors Turn (avg days) | N/A      | N/A      | N/A      | N/A      | N/A      |
| Inventory Turn (avg days) | 41.8     | 35.5     | 38.9     | 44.1     | 42.8     |
| Asset Turnover (x)        | 0.5      | 0.6      | 0.8      | 0.8      | 0.9      |
| Current Ratio (x)         | 2.7      | 2.3      | 2.2      | 2.1      | 2.1      |
| Quick Ratio (x)           | 2.2      | 1.9      | 1.7      | 1.6      | 1.6      |
| Net Debt/Equity (X)       | CASH     | CASH     | CASH     | CASH     | CASH     |
| Net Debt/Equity ex MI (X) | 1.1      | CASH     | CASH     | CASH     | CASH     |
| Capex to Debt (%)         | 458.0    | 99.2     | 121.3    | 52.2     | 52.2     |
| Z-Score (X)               | NA       | NA       | NA       | NA       | NA       |
| Source: Company, DBS HK   |          |          |          |          |          |

## Cash Flow Statement (RMB m)

| FY Dec                         | 2017A    | 2018A     | 2019A    | 2020F   | 2021    |
|--------------------------------|----------|-----------|----------|---------|---------|
| Pre-Tax Profit                 | (18,988) | (115,490) | 2,239    | 1,493   | 17,403  |
| Dep. & Amort.                  | 844      | 5,367     | 2,926    | 3,026   | 3,256   |
| Tax Paid                       | (19)     | (199)     | (526)    | (996)   | (332    |
| Assoc. & JV Inc/(loss)         | 0        | 0         | 0        | 0       | (       |
| (Pft)/ Loss on disposal of FAs | (76)     | 25        | (107)    | (107)   | (107    |
| Chg in Wkg.Cap.                | 2,512    | (4,987)   | 939      | 1,778   | 593     |
| Other Operating CF             | 15,415   | 106,103   | 103      | 2,610   | (1,304  |
| Net Operating CF               | (310)    | (9,180)   | 5,574    | 7,804   | 19,509  |
| Capital Exp.(net)              | (742)    | (2,251)   | (4,876)  | (2,372) | (3,522  |
| Other Invts.(net)              | (14,160) | (15,970)  | (6,906)  | (5,660) | (9,869  |
| Invts in Assoc. & JV           | (347)    | (7,260)   | (1,366)  | (1,119) | (1,952  |
| Div from Assoc & JV            | (264)    | 1,691     | 13       | 11      | 19      |
| Other Investing CF             | 356      | 351       | 2,961    | 802     | 786     |
| Net Investing CF               | (15,157) | (23,439)  | (10,174) | (8,338) | (14,540 |
| Div Paid                       | 0        | (4)       | 0        | 0       | (       |
| Chg in Gross Debt              | 161      | 1,718     | 1,532    | 1,685   | 1,854   |
| Capital Issues                 | (481)    | 28,516    | 0        | 0       | (       |
| Other Financing CF             | 26,564   | (985)     | (407)    | 731     | 704     |
| Net Financing CF               | 26,244   | 29,245    | 1,125    | 2,416   | 2,55    |
| Currency Adjustments           | (8)      | 1,009     | (173)    | (190)   | (209    |
| Chg in Cash                    | 10,769   | (2,365)   | (3,648)  | 1,691   | 7,317   |
| Opg CFPS (RMB)                 | (1.85)   | (1.54)    | 0.80     | 1.03    | 3.2     |
| Free CFPS (RMB)                | (0.69)   | (4.20)    | 0.12     | 0.93    | 2.72    |

Source: Company, DBS HK



DBS HK recommendations are based on an Absolute Total Return\* Rating system, defined as follows:

STRONG BUY (>20% total return over the next 3 months, with identifiable share price catalysts within this time frame)

BUY (>15% total return over the next 12 months for small caps, >10% for large caps)

HOLD (-10% to +15% total return over the next 12 months for small caps, -10% to +10% for large caps)

FULLY VALUED (negative total return, i.e., > -10% over the next 12 months)

SELL (negative total return of > -20% over the next 3 months, with identifiable share price catalysts within this time frame)

\*Share price appreciation + dividends

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### DBS Bank (Hong Kong) Limited

 $13^{\,\rm th}$  Floor One Island East, 18 Westlands Road, Quarry Bay, Hong Kong

Tel: (852) 3668-4181, Fax: (852) 2521-1812



#### **DBS Regional Research Offices**

#### HONG KONG DBS Bank (Hong Kong) Ltd Contact: Carol Wu 13th Floor One Island East,

13 th Floor One Island East, 18 Westlands Road, Quarry Bay, Hong Kong Tel: 852 3668 4181 Fax: 852 2521 1812 e-mail: dbsvhk@dbs.com

#### INDONESIA

#### PT DBS Vickers Sekuritas (Indonesia) Contact: Maynard Priajaya Arif DBS Bank Tower Ciputra World 1, 32/F Jl. Prof. Dr. Satrio Kav. 3-5 Jakarta 12940, Indonesia Tel: 62 21 3003 4900 Fax: 6221 3003 4943 e-mail: indonesiaresearch@dbs.com

#### MALAYSIA AllianceDBS Research Sdn Bhd Contact: Wong Ming Tek (128540 U) 19th Floor, Menara Multi-Purpose, Capital Square, 8 Jalan Munshi Abdullah 50100 Kuala Lumpur, Malaysia. Tel.: 603 2604 3333 Fax: 603 2604 3921 e-mail: general@alliancedbs.com

#### THAILAND

DBS Vickers Securities (Thailand) Co Ltd Contact: Chanpen Sirithanarattanakul 989 Siam Piwat Tower Building, 9th, 14th-15th Floor Rama 1 Road, Pathumwan, Bangkok Thailand 10330 Tel. 66 2 857 7831 Fax: 66 2 658 1269 e-mail: research@th.dbs.com Company Regn. No 0105539127012 Securities and Exchange Commission, Thailand

#### SINGAPORE DBS Bank Ltd

Contact: Janice Chua 12 Marina Boulevard, Marina Bay Financial Centre Tower 3 Singapore 018982 Tel: 65 6878 8888 Fax: 65 65353 418 e-mail: equityresearch@dbs.com Company Regn. No. 196800306E